

**MINUTES OF THE CABINET
TUESDAY, 17 MARCH 2015**

Councillors Kober (Chair), Arthur, Demirci, Goldberg, McNamara, Morton, Strickland, Vanier and Waters

Also Present: Councillors Elliot and Peacock

MINUTE NO.	SUBJECT/DECISION	ACTION BY
CAB831.	APOLOGIES There were no apologies for absence. An apology for lateness was received from Councillor Stuart McNamara who was attending directly from another meeting.	
CAB832.	URGENT BUSINESS No items of urgent business were put forward.	
CAB833.	DECLARATIONS OF INTEREST No declarations of interest were put forward.	
CAB834.	NOTICE OF INTENTION TO CONDUCT BUSINESS IN PRIVATE, ANY REPRESENTATIONS RECEIVED AND THE RESPONSE TO ANY SUCH REPRESENTATIONS No representations were received.	
CAB835.	MINUTES The minutes of the meeting held on the 10 th February were approved as an accurate record of the meeting.	
CAB836.	DEPUTATIONS/PETITIONS/QUESTIONS <u>Response to Petition Received in relation to The Haven</u> In accordance with Committee Standing Orders the Chair reported back to the meeting the response to the petition received and noted at the February Cabinet meeting. The Leader expressed understanding of the strength of feeling surrounding the proposals to close The Haven day centre and acknowledged the views of service users, and their carers, and the value they placed on this service. However, the cuts imposed upon the Council meant it must look to use its more limited resources in ways which continued to support as many people as possible, as fairly and well as possible. Investment in	

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buildings, rather than in people and communities, did not meet this test. The Haven served a very limited number of people and to prioritise scarce resources to maintain that service at the expense of others was inequitable. Currently, The Haven day service provided day opportunities to 48 Haringey Residents. The development of community options and social enterprise models will give more people more choice locally.

The Council's statutory obligation to meet the assessed needs of vulnerable adults had not changed, and the Council would continue to ensure that residents assessed as needing adult social care continue to receive high quality services. The proposals were about changing the way that services were delivered, reducing the number of buildings based services and delivering more community based models. Cabinet noted that Neighbourhood Connects is one model and for those who are assessed as having needs that cannot be met by a Neighbourhoods Connect model, the Council will ensure support is provided through other means.

A number of people currently receive personal budgets/direct payments, which gives them control over how day activities are spent. I recognise that there is work to be done in terms of developing the market so that there are increased opportunities for choice. This is work that our commissioning team are currently developing.

It was also important to note that the closure of the Haven will be subject to further consultation.

Deputation - in relation to item 23, Review of Libraries and Improving Face to Face Customer Services

The Leader invited Fiona Stone to address the meeting and put forward issues regarding the proposals for Marcus Garvey Library. Ms. Stone expressed concerns regarding rumours that had developed concerning the transfer of Haringey Customer Service staff into Marcus Garvey Library, following the closure of Apex House. Ms. Stone expressed concern that no concrete proposals had been released and that so far there had been a distinct lack of consultation with the community on this issue. Ms. Stone noted that a transfer of staff would lead to a reduction in space at the library and a reduction in the number of staff.

Ms. Stone was concerned that the proposed £3m refurbishment of Marcus Garvey would be mostly used to facilitate the integration of Customer Services staff into the building. Ms. Stone also commented that the library was the only non-privatised space in the area for the community to use. Ms. Stone argued that libraries were a vital amenity, particularly for children, who often did homework in the library. Marcus Garvey provided a range of events for children, which were heavily attended by the local community. By reducing the space, the Council would have to stop putting on these events and this would have a massive effect on the local community. Ms. Stone noted that there seemed to be a discrepancy between the Priority One of the Corporate

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	<p>Plan and any attempt to reduce services at Marcus Garvey.</p> <p>Cllr Kober, the Leader of the Council, commented that there seemed to be a disconnect between plans for a marginal reduction in space at Marcus Garvey Library and the suggestion in the deputation that this equated to a loss of children's librarians and a loss of libraries as a space for learning exploration and knowledge. The Leader invited the presenters to provide some further clarification on this. Luci Davin responded that one of the main problems surrounding this issue was that the Council had failed to adequately communicate its plans for Marcus Garvey and that this had led to a lot of concern and speculation within the community. Ms. Davin expressed concern about any reduction of the IT facilities on the top floor, which were already heavily over subscribed.</p> <p>Councillor Arthur, the Cabinet Member for Resources & Culture, responded to the issues raised and reinforced the centrality of the library to the community and emphasised that Marcus Garvey was one of the most heavily used libraries in the Borough. Cllr Arthur stated that both he and the Cabinet as a whole were absolutely committed to maintaining and investing in Haringey's libraries and were also committed to keeping all nine libraries open. Cllr Arthur advised that the Council wanted to use the money available to invest in the space, maximise its usage and provide a wide array of services accessible from Marcus Garvey. A number of issues were identified with Marcus Garvey that needed to be addressed, including the quality of the furnishings and fittings, lifts not working and underutilised space. Cllr Arthur noted that what was being proposed was a reinvestment in the space at Marcus Garvey in order to address those issues.</p> <p>Councillor Arthur commented that there would be an initial set of consultation meetings taking place the following week in the Library, two sessions would be on Friday and a another session on the Saturday. It was noted that the consultation process would be heavily advertised in the local press and on social media. Councillor Arthur assured the deputies that he would be visible during this process and that anybody could contact him to see the proposals and provide feedback on them. Councillor Arthur gave an assurance that the Children's Library would be protected and also offered to speak to the deputies in person to further address their concerns.</p>	
CAB837.	<p>REVIEW OF LIBRARIES AND IMPROVING FACE TO FACE CUSTOMER SERVICES</p> <p><u>Following the deputation, it was agreed to move to the Item on the Review of Libraries and Improving Face-to-Face Customer Services (Item 23 on the agenda):</u></p> <p>The report was introduced by the Cabinet Member for Resources & Culture. The report provided information on the results of a review of Haringey's libraries and library service that was completed in 2014 and also sought approval for the relocation of 180 staff currently located at Apex house and the accompanying improvement works to Marcus</p>	

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Garvey and Wood Green Libraries to facilitate this.

The Leader noted that instead of a wholesale relocation of staff into Marcus Garvey, staff would be also be relocated to the Council's existing Customer Services centre at 48 Station Road and into Wood Green Library in addition. The Leader also reiterated the proposal for significant investment in Marcus Garvey library contained in the report. Finally, the Leader outlined the benefits of the £3m investment in Marcus Garvey, as laid out in paragraph 5.25 of the report, namely:

- No loss of library space
- Improved access to building
- Improved IT facilities for public use
- Improved toilet facilities
- Improved book stands and book stock
- Improved learning zones
- Bringing three customer services points into one and providing modern mobile technology based customer service
- Refreshed front door improvements

Cllr Arthur commended the recommendations set out in the report and also stated that additional work would need to be developed in order to create a comprehensive libraries strategy that set out what the future role of libraries would be. It was noted that a lot of engagement with user groups and residents would take place as part of this process.

RESOLVED that approval be given to:

- i). Tranche 1 – Building & improvement works to Marcus Garvey Library to upgrade the building and improve library, learning and customer services and the release of £3m to fund capital works.
- ii). Tranche 1 – Improvement works to Wood Green Library to redesign the library space and to locate an improved Customer Service offer into the unused space upstairs allowing a consolidation of Customer Services staff to be relocated in Wood Green Library and the release of £1.5m to fund capital works.
- iii) Tranche 1 – The refurbishment of 48 Station Road, Wood Green, to facilitate the relocation of Community Housing Services currently in Apex House to 48 Station, Wood Green and the release of £0.5m to fund capital works.
- iv) Tranche 1 – Develop an options analysis for the delivery of library services from Muswell Hill Library and release £80k revenue funding from the Transformation Reserve.
- v) Tranche 2 – The development of a library strategy to plan for the longer term future of the library service which will be presented to Cabinet in September 2015.
- vi) Tranche 3 – The development of the IT network for libraries.

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	<p>Alternative Options considered</p> <p>Officers considered a number of alternatives in order to move staff out of Apex House with consideration to the complexity around the time constraints of vacant possession of Apex House. The three locations that offered the most appropriate viable options were Marcus Garvey Library, Wood Green Library and 48 Station Road.</p> <p>Reasons for Decision</p> <p>The changes proposed, would help deliver a number of key corporate outcomes for the Council. The actions contained within the report would deliver on the review of Haringey Library service that was completed in 2014 and would invest in delivery of a better service. The changes would secure a new location for 180 staff currently located at Apex House by improving Wood Green and Marcus Garvey Libraries. All of these changes would help to deliver a better face-to-face service for residents and customers and deliver key aspects of the Council's corporate Customer Services Transformation Programme.</p>	
CAB838.	<p>THE COUNCIL'S PERFORMANCE ASSESSMENT - QUARTER THREE, 2014/15</p> <p>The Leader introduced the report which set out the progress against outcomes and strategic priorities during the third quarter 2014/2015.</p> <p>RESOLVED</p> <ul style="list-style-type: none"> i. That the progress against the Council's Corporate Plan Priorities in Quarter 3 2014/15 be noted; and ii. That the areas of focus going forward be noted. 	
CAB839.	<p>CARE ACT 2014, IMPLEMENTATION - ELIGIBILITY CRITERIA AND DEFERRED PAYMENTS ARRANGEMENTS</p> <p>The Cabinet Member for Health and Wellbeing, introduced the report which sought consideration and approval of proposals for the implementation of Part 1 of the Care Act 2014. Cabinet noted that these proposals paid particular attention to new eligibility criteria and deferred payments arrangements which will be needed to ensure that the Council is fully compliant with its statutory duties under Part 1 of the Act. These relate, mainly, to care and support whilst also addressing the financial aspects of implementation. Cabinet was further asked to note a series of changes made by the Act to the statutory responsibilities of the Council and its delivery of adult social care service. Cabinet was asked to note in particular the proposal that carers would not be charged for the services provided to them by the Council under the Act,</p> <p>.</p> <p>RESOLVED</p>	

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- i. That the proposed use of three Care Act related revenue grants made for 2015/16 as set out in paragraph 5.21 of the report be approved;
- ii. That only the national minimum eligibility threshold for care be adopted;
- iii. That the proposed Deferred Payments Policy attached at Appendix 1 of the report be approved;
- iv. That the maximum interest rate allowed on Deferred Payments to off-set the costs to the local authority of making these Payments be agreed;
- v. To impose a cost neutral administration charge on Deferred Payment Agreements equivalent to the actual set-up, maintenance and wind-up costs of each such Agreement - standard charges are set out in Appendix 2 of the report;
- vi. That carers' services be provided free of charge to reflect the Council's on-going support for carers and its recognition of the invaluable contribution they make to supporting some of the most vulnerable members of our community;
- vii. That Haringey's development of a new assessment and eligibility process which will ensure a fit with the requirements of the Care Act and involve ceasing the use of the current Resource Allocation System (RAS) be approved; and
- viii. That the '*highlights*' of the Act and their implications as listed and described in Table 1 in the report, be noted.

Alternative options considered

Implementation of the Act is a statutory requirement, but within the margins of discretion allowed the following alternative options have been considered:

- a) Adopting eligibility criteria more generous than the national minimum threshold and levying charges and interest rates on deferred payments less than the allowed maximums: However, these options have unfunded cost implications.
- b) Charging for carers' services: This option could lead to the breakdown of caring relationships, thereby, imposing significant additional costs on the Council while signalling a lack of support for the efforts of carers. Only three London Boroughs, at the time of writing, are considering charging for carers' services. In comparison, 15 will not be charging while others are yet to announce their positions on this matter.

Reasons for decision

To ensure the proper implementation of, and compliance with those sections of Part 1 of the Act which come into force on 1st April 2015.

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<p>CAB840.</p>	<p>AUTHORITY MONITORING REPORT (AMR) 2013/14</p> <p>The Cabinet Member for Planning introduced the Authority Monitoring Report (AMR) covering the monitoring period 1 April 2013 to 31 March 2014. Cabinet noted that the document was used to assess the effectiveness of Haringey's planning policies and reported on milestones in the Local Development Scheme (LDS) and provided a robust basis to inform any future revisions to policies or their implementation. Future monitoring reports were expected to engage not only with planning policy performance, but with the priority outcomes covered by the service that are reflected in the Corporate Plan.</p> <p>In response to questioning from Councillor Elliot in relation to the Council's plans for tackling the rising vacancy rates in high streets, it was noted that the Council had a 7% high street vacancy rate, which was lower than the London average of 9% and the national average of 14%.</p> <p>The Cabinet Member for Economic Development, Social Inclusion and Sustainability highlighted the unavoidable challenges affecting high streets such as the rise of the economy and internet shopping and also the requirement for diversity in the high streets and lack of shops which required inventory costs. It was recognised that the Council's role was not to protect or stop the trading of individual businesses and that local authorities were limited in planning powers to shape the economy and limit licences for businesses such as betting shops. It was further noted that Haringey had very strong high streets in comparison to other boroughs and offered support to individual traders and traders groups. In the longer term, work was being done to consider the shape of Haringey's high streets in the future, including physical presence of internet retailers, supporting market leadership and being at the forefront of trends.</p> <p>RESOLVED</p> <p>i. That the Authority Monitoring Report (AMR) 2013/14 be noted and approved for publication on the Council's website.</p> <p>Alternative Options Considered</p> <p>The Localism Act 2011 requires local planning authorities to produce monitoring reports. Haringey's existing procedure of annual monitoring is considered an effective way for presenting the effectiveness of planning policies, within existing resources. As such, no other options were considered. However, the report includes information beyond the monitoring year where it helps to provide a more current picture of performance outcomes.</p> <p>Reasons for decision</p> <p>The publication of the Authority Monitoring Report is a requirement of the Localism Act 2011. Approval of the contents of the AMR 2013/14 for publication will ensure that the Council meets its statutory obligations for planning performance monitoring.</p>	
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<p>CAB841.</p>	<p>CONSULTATION ON HARINGEY'S DRAFT HOUSING STRATEGY 2015-2020</p> <p>The Cabinet Member for Housing and Regeneration introduced the report which sought Cabinet approval to begin a six week period, starting in May 2015, of public consultation on the draft Haringey Housing Strategy 2015 - 2020. Cabinet noted that the consultation period would give the Council's residents, partners and stakeholders the opportunity to inform the development of the final Strategy and adoption by Full Council later in 2015.</p> <p>The strategy focused on the following four main priorities:</p> <ul style="list-style-type: none"> • Increased help to those in crisis, preventing homelessness and housing issues and providing support. • Ensuring that a clear dividend of social housing was delivered • Driving up the quality of all homes, including private sector housing and the setting up of a lettings agency. • Increasing the number of homes and estate renewals. <p>RESOLVED</p> <ol style="list-style-type: none"> That the first round of consultation (Appendix B) and the Equalities Impact Assessment (Appendix C) be noted; That the issues raised by the Regulatory Committee at its meeting of 3 March 2015 and the officer response at Section 8 of the report be noted; That the draft Housing Strategy document as a statement of the Council's housing priorities for the period 2015 - 2020 for public consultation be endorsed; and That the proposed process for consultation and adoption of the final Strategy at paragraph 6.11 be noted. <p>Alternative Options considered</p> <p>The Council's existing Housing Strategy was written in 2008/09 and covers the 10-year period 2009 to 2019. Consequently the Council could consider taking no action and not renew the Housing Strategy. However, since it was published there have been many changes that have led us to believe that it is no longer fit for purpose.</p> <p>The Council could also consider carrying out a simple review and refresh of the 2009 – 2019 Strategy. However, the extent of the changes since 2009 are such that this would not enable the Council to adequately meet the challenges it faces.</p> <p>Alternatively, the Council could rescind the Housing Strategy altogether and move forward without one – there is no statutory requirement on a local authority to produce a housing strategy – however, having a strategy is considered both best practice and necessary to articulate how the Council will meet the housing challenges and deliver its housing</p>	
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	<p>objectives and priorities.</p> <p>Reasons for Decision</p> <p>Producing a housing strategy is considered best practice. It summarises the key housing challenges facing the borough and sets out how both the Council and its partners can work together to tackle them.</p> <p>The strategy will help the Council, in partnership with others, to make sure that:</p> <ul style="list-style-type: none"> • Our existing housing is in a good, safe condition; • New housing meets the needs of our community and is built to good quality standards; • We target limited resources to those who need them the most; and • Our partners know what is expected of them when providing housing and housing related services. <p>The Council is proposing a revised housing strategy for the period 2015 to 2020, as its current housing strategy is considered out of date. Since the current Housing Strategy was published in 2009, there have been significant changes at a local, regional and national level. These include:</p> <ul style="list-style-type: none"> a) Changes in government policy on local government, housing and welfare with Haringey facing a greater challenge than ever in meeting the housing needs of its residents but with less money and fewer staff b) A significant reduction in public subsidy for affordable housing with the introduction of affordable rents at up to 80% of local market rents c) A growing population; Haringey's population has grown from 216,510 in 2001 to a projected 293,749 by 2026 with particular growth in working age and older residents d) Further Alterations to the London Plan (FALP) – has set Haringey an increased target of building 1,502 new homes in the borough per year for the period between 2015/16 and 2025/26 e) A growing gap between incomes and housing costs in Haringey f) A growing private rented sector with increasing concern about its quality, management and affordability. 	
CAB842.	<p>RELOCATION OF ASHLEY ROAD DEPOT TO MARSH LANE AND DISPOSAL OF LAND AT ASHLEY ROAD DEPOT</p> <p>The Cabinet Member for Housing and Regeneration introduced the report requesting Cabinet to consider proposals to relocate the waste management operation from Ashley Road to Marsh Lane. The proposals sought to create new homes, new sports facilities for the new school and a new state of the art waste management facility, the costs of which would be covered by the sale of the land at Ashley Road Depot.</p>	

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In response to Councillor Elliot questioning the mention of lower level affordable housing in the report, it was explained that future proposals for relocating the recycling centre, which met corporate priorities to increase recycling levels, would impact the level of affordable housing on the site.

RESOLVED

- i. That the outline plans, costs, and programme for relocating the Ashley Road Depot to Marsh Lane at a total overall budget cost of £16.3m be noted and that approval to proceed with the project along with plans to relocate other Council services, as set out in Appendix A, and currently located on the depot site be granted in order to achieve vacant possession;
- ii. That the valuation figures be noted for the full vacant possession of the land at Ashley Road Depot and the sale price of the land being sold to the Harris Federation and the contribution towards relocation costs from the Harris Federation set out in Part B of the report as representing a total estimated gross income of the site;
- iii. That the gross cost of the proposed relocation project is £16.3m and agree that this budget is added to the approved capital programme for the proposals set out in Appendix B and C of the report, be noted;
- iv. That the current estimated total disposal value of the whole site (including the land currently occupied by the Reuse and Recycling centre) could fully support the relocation costs and overall project budget, provided a lower level of affordable housing provision is acceptable on the remainder of the Ashley Road Depot site (see Part B of the report) be noted;
- v. That the remainder of the Ashley Road depot site (being the land shown edged red on the plan in Appendix D) be declared surplus to requirements. On the basis that the waste management operation and other services are relocated to Marsh Lane and other Council sites and the future of the reuse and recycling centre is agreed (through a separate report to Cabinet) to be provided on another site or closed;
- vi. That the disposal of the Ashley Road Depot site be authorised (being the land shown edged red on the plan in Appendix D) and the authority to agree the final terms of the sale be delegated to the Director of Regeneration, Planning and Development after consultation with the Cabinet Member for Housing and Regeneration and the Cabinet Member for Finance and Culture;
- vii. That the delivery approach for the relocation of the waste management services and other services to the Marsh Lane site be delegated to the Director of Regeneration, Planning & Development after consultation with the lead member for Housing

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and Regeneration;

- viii. That the revenue savings of £230,000 be included in the Medium Term Financial Plan (MTFP) from the assumed closure of the reuse and recycling centre and that the future plan for the reuse and recycling centre will be determined by March 2017 (through a separate report to Cabinet) when the savings plan is set to conclude.

Alternative options considered

Cabinet on 16th September 2014 made a decision to dispose of part of the depot site to the Harris Federation. The decision to locate a school on Technopark and the status of Tottenham Hale as a regeneration growth area therefore promoted a feasibility study to test whether it was appropriate and cost effective to relocate the entire depot to another site.

Option A - Consolidate the Depot on Ashley Road Depot

This scenario involves relocating and consolidating the existing services on the remaining depot land once the disposal to the Harris Federation takes effect. A feasibility study has been undertaken to establish whether there is enough space on the remainder of the site for this to be possible.

The study identified that there would not be enough room for all services to be accommodated on the reduced Ashley Rd footprint and that some services would need to be relocated to the Marsh Lane site in any case. The total estimated costs for this option are prohibitive at circa £6.3m and would deliver a suboptimal solution. This would not offer the opportunity for redevelopment of the depot site in line with regeneration plans for Tottenham Hale.

The result of operating from two sites would also potentially incur an increase in operational and revenue costs for waste management operations. The current contract operator, Veolia, also raised concerns over the safety of operating Heavy Goods Vehicles on such a compact site.

Option B - Relocate the depot to another site

In the event of relocating to another site other than Marsh Lane it would require an alternative site to be identified in the current portfolio which is unlikely to be found. Another site would therefore need to be purchased which could prove to be **very difficult and costly to acquire** in the Borough.

This option with land acquisition costs is therefore expected to cost more than the Marsh Lane proposals.

A separate feasibility study and options appraisal will be undertaken to determine the future of the reuse and recycling centre.

Reasons for Decision

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	<p>It is recommended that the relocation of the Ashley Road Depot operations to Marsh Lane and other Council sites is pursued. This would provide the opportunity to deliver housing on the depot site, deliver a new modern depot at Marsh Lane and enables the all through school to build a new sports hall and multi use games areas which will also be available for use by the community.</p> <p>The costs of the project currently are weighed up against the potential value in the Ashley Road depot site for residential development which in turn shows a range of income dependent on the affordable housing element.</p> <p>The options considered and presented in this report shows the Council could make a surplus on the basis that the housing development is purely private housing and there is no affordable housing element on the Ashley Road depot site. In the scenario where affordable housing is provided via the development at 30% with Housing Grant there is an overall cost position for the council of £899k. However there may be the potential for regeneration grant funding to offset this cost or for valuations to increase to allow the land sale receipt to fully cross subsidise the relocation costs.</p>	
<p>CAB843.</p>	<p>APPROPRIATION OF HOUSING LAND FOR PLANNING PURPOSES</p> <p>The Cabinet Member for Housing and Regeneration introduced the report which sought authority to appropriate eight sites for planning purposes to enable development. The eight sites were:</p> <ul style="list-style-type: none"> • Anderton Court, Alexandra Park Road, N22 • Parking area, Barnes, Clarence Road, N22 • Connaught Lodge garages, Connaught Road, N4 • Ednam House garages, Florence Road, N4 • Parking area, Fenton Road, N17 • Parking area, Whitbread Close, N17 • Land between 10 – 12 Muswell Hill Place, N10 • Land adjacent to 82 Muswell Hill Place, N10 <p>RESOLVED</p> <p>That it be confirmed that the pieces of land set out below and shown edged red on the plans at Appendix 1a to 1h of the report are no longer required for the purpose for which it is held (currently held for housing purposes) and approves the appropriation of these pieces of land, for planning purposes under section 122 of the Local Government Act 1972 and subject to the powers provided by section 237 of the Town & Country Planning Act 1990 for the reasons set out in 5.9 of the report.</p> <ul style="list-style-type: none"> • Anderton Court, Alexandra Park Road, N22 • Parking area, Barnes, Clarence Road, N22 • Connaught Lodge garages, Connaught Road, N4 • Ednam House garages, Florence Road, N4 • Parking area, Fenton Road, N17 • Parking area, Whitbread Close, N17 • Land between 10 – 12 Muswell Hill Place, N10 	

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	<ul style="list-style-type: none"> • Land adjacent to 82 Muswell Hill Place, N10 <p>Alternative options considered</p> <p>The Council has previously considered the continued use of these sites in their current usage as parking, garages and small areas of open space ancillary to Council homes, managed in the Housing Revenue Account. These assessments have concluded that the sites are underused or inappropriate in their current usage and can be better used to provide additional affordable housing, for which there is an acute level of need in the borough.</p> <p>The Council has obtained planning permission for new homes at these sites and, in preparing the development proposals for which consent has been obtained, the Council has sought to mitigate the impact on the surrounding area.</p> <p>The Council has considered developing homes on these sites without appropriating the land for planning purposes, however, the need to develop additional affordable homes as soon as possible is acute, both to meet housing need and reduce the use of temporary accommodation for homeless households.</p> <p>To not appropriate the land for planning purposes would risk the proposed developments being frustrated by third party rights, which in turn could frustrate and delay the building of the first council homes in Haringey in over 25 years. However, the Council recognises the potential rights of third parties and will pay compensation where a legal basis for such payments is established. Local residents have been consulted on the schemes as they proceeded through planning and any comments or objections taken into consideration by Planning Committee in reaching its decision.</p> <p>Reasons for Decision</p> <p>To support the implementation of the Council's Housing Investment and Estate Renewal Strategy by enabling the development of new, Council built, affordable housing in the Borough.</p>	
CAB844.	<p>FINANCIAL CONTRIBUTION TO STRATFORD, TOTTENHAM, ANGEL ROAD [STAR] RAIL SCHEME</p> <p>The Cabinet Member for Housing and Regeneration introduced the report seeking approval of a financial contribution of £250,000 to the STAR (Stratford, Tottenham, Angel Road) Rail Scheme to be funded from the Community Infrastructure and Growth Reserve.</p> <p>It was noted that Enfield Council and the Department for Transport were also contributing to the scheme, which would enable the delivery of quality and volume of homes and connect residents in the Northumberland Park area to the wider job market more effectively by providing four trains an hour to Northumberland Park.</p> <p>RESOLVED</p>	

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	<p>That a financial contribution of £250,000 to the STAR scheme to be funded from the Community Infrastructure and Growth Reserve be approved.</p> <p>Alternative options considered The West Anglia main line is at capacity in peak periods. The investment in a third track is the only feasible way of enhancing local rail services to meet the current and emerging needs for improved accessibility for North Tottenham.</p> <p>The Council has consistently supported and campaigned for improvements to rail services on this line, most recently in its response to Network Rail's Anglia Route study consultation and in Local Plan Strategic Policy SP7.</p> <p>Reasons for Decision The Council is being requested to contribute £250,000 towards an overall investment package of £122m to deliver 3 tracks between Tottenham Hale and Angel Road with associated station works and closure of the level crossing and construction of a new accessible footbridge at Northumberland Park. The works will allow a greatly improved level of service at Northumberland Park with a "turn up and go" frequency of 4 trains per hour. It is likely the Council will need to make this contribution in June 2015.</p>	
CAB845.	<p>APPROACH TO THE DELIVERY OF CORPORATE PLAN PRIORITY ONE: ENABLING EVERY CHILD AND YOUNG PERSON TO HAVE THE BEST START IN LIFE , WITH HIGH QUALITY EDUCATION</p> <p>The Cabinet Member for Children and Families introduced the report setting out a sequence of papers on the approach to achieving the objectives of Priority 1 in the new Corporate Plan: Enable every child and young person to have the best start in life, with high quality education. This follows agreement by Cabinet in December 2014 to the direction of travel on the approach.</p> <p>RESOLVED</p> <p>That the approach in relation to Delivery of Priority 1, as set out in the Cabinet papers considered in Minute No. 845 to 849 below, be agreed.</p>	
CAB846.	<p>FUTURE OPERATING MODEL FOR CHILDREN'S SERVICE</p> <p>The report was introduced by the Cabinet Member for Children and Families seeking approval of the proposed operating model, based on the existing network of learning community and working with partners, for Children's Services including the organisational design and principles.</p> <p>RESOLVED</p>	

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	<p>That the proposed operating model for Children's Services, including the organisational design and principles, be approved, as detailed in Paragraphs 9 and 10 of the report.</p> <p>Alternative options considered The operating model design has built on the direction of travel approved by Members in December 2014 and in the Options Paper approved in November 2013.</p> <p>Reasons for Decision To implement a new operating model for children's services which enables support to children, young people and their families to be provided earlier, fewer children to become looked after and outcomes for children and young people to improve as a result, and to meet the financial envelope for services going forward.</p>	
CAB847.	<p>BUILDING A BETTER FUTURE FOR CHILDREN AND YOUNG PEOPLE IN HARINGEY: AN EARLY HELP STRATEGY 2015-2018</p> <p>The report was introduced by the Cabinet Member for Children and Families seeking approval of the Early Help Strategy, to achieve better outcomes for children, young people and families, by developing family resilience and intervening early when help and support is needed.</p> <p>In response to concerns about the implications of the proposals on current Children's Centres expressed by Councillor Peacock it was emphasised that the proposals sought to improve services to children within the reduced resources available.</p> <p>RESOLVED</p> <p>That the Early Help Strategy as set out in Appendix 1 of the report be approved.</p> <p>Reasons for Decision The Early Help Strategy has been developed in partnership and provides a strategic framework for the Council and partners for the delivery of an early help approach to improve outcomes for children, young people and their families.</p>	
CAB848.	<p>DELIVERING CHILDREN'S CENTRES IN HARINGEY : 2015-2018</p> <p>The report was introduced by the Cabinet Member for Children and Families asking Cabinet to note the engagement currently being undertaken with a range of stakeholders to develop the model for children's centre prior to commencement of statutory consultation in June 2015. It was recognised that the number of children's centres would be reduced but key outreach sites would be provided and the introduction of the Healthy Child Programme would enable all children to be targeted at the ages of 1 and 2 years old.</p> <p>In response concerns raised by Councillor Peacock it was explained</p>	

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	<p>that:</p> <ul style="list-style-type: none"> • Issues raised during stakeholder engagement were being recorded. • Whilst there would be a smaller range of hub children's centres, there would still be support for parents and on-going provision for childcare and stay and play activities which had been highlighted as valuable services during stakeholder engagement thus far. <p>RESOLVED</p> <ol style="list-style-type: none"> i. That the high level model for Children's Centres set out in 6.3 of the report be noted. ii. That the engagement underway with a range of stakeholders to develop the detailed model for Children's Centres be noted. iii. That it be agreed that the detailed proposed model for Children's Centres will return to Cabinet in June 2015 for approval for statutory consultation commencing in June 2015. <p>Alternative options considered The engagement process is exploring a range of options for the future design of Children's Centres with key stakeholders. The final set of proposals will return to Cabinet before statutory consultation gets underway.</p> <p>Reasons for Decision This proposal is to enable engagement with stakeholders to continue so that detailed proposals for changes to children's centres can be considered by Cabinet in June, to enable consultation to take place.</p>	
CAB849.	<p>HARINGEY'S CHILDCARE POLICY 2015-2018: IMPROVING THE SUSTAINABILITY OF COUNCIL MAINTAINED CHILDCARE</p> <p>The report was introduced by the Cabinet Member for Children and Families asking Cabinet to note the engagement currently taking place with a range of stakeholders to develop Haringey's Childcare Policy prior to the commencement of consultation in June 2015.</p> <p>In response to Councillor Peacock questioning the implications of a future fee structure for childcare the Cabinet Member explained that the Council was considering many options and would continue to work with the Schools Forum.</p> <p>RESOLVED</p> <ol style="list-style-type: none"> i. That the engagement underway with a range of stakeholders to develop a sustainable Childcare Policy for Haringey be noted; and ii. That it be agreed that consultation on the Childcare Policy for Haringey be reported to Cabinet in June 2015 for approval. 	

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	<p>Alternative options considered The engagement process is exploring a range of options for Haringey's Childcare Policy. The final draft of the Policy will return to Cabinet before consultation takes place.</p> <p>Reasons for Decision Cabinet is being asked to note the development of a sustainable Childcare Policy for Haringey through the engagement of a range of stakeholders. The engagement on the Childcare Policy for Haringey will return to Cabinet in June for approval prior to consultation getting underway in June 2015.</p>	
CAB850.	<p>YOUNG PEOPLE'S STRATEGY 2015-2018</p> <p>The report was introduced by the Cabinet Member for Children and Families asking Cabinet to note the draft Young People's Strategy, in line with the Council's Corporate Plan, to give high level strategic direction and focus in enabling young people to achieve their potential and thrive. The four priorities of the strategy were highlighted:</p> <ul style="list-style-type: none"> • Valuing young people in the Borough for their positive contribution to communities and the economy; • Provision of clear pathways into employment, learning and enterprise; • Improving the health and wellbeing of young people; • Reaching vulnerable young people. <p>RESOLVED</p> <ol style="list-style-type: none"> That the draft Strategy for further engagement and discussion with young people and stakeholders be agreed; That it be agreed that the final Young People's Strategy be reported to Cabinet in June 2015 for approval. <p>Alternative Options Considered There is a need to provide a Framework by which services for young people can work with coherence, increasing effectiveness of partnership and collaboration and so improving the outcomes of young people. This can only be agreed through this Corporate Strategy.</p> <p>Reasons for Decision To agree a draft Young People' strategy for further engagement and discussion with young people prior to Cabinet considering the final strategy in June.</p>	
CAB851.	<p>OPTIONS APPRAISAL FOR THE FUTURE OF THE COUNCIL'S OUTDOOR EDUCATION CENTRE, PENDARREN HOUSE IN POWYS, WALES</p> <p>The report was introduced by the Cabinet Member for Children and Families to inform Cabinet about the initial feasibility study on Pendarren</p>	

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	<p>House and set out a recommended approach to examining options for future trading and hosted activities undertaken at the Council's Outdoor Education Centre.</p> <p>The importance of the benefits of Pendarren for children in the Borough was recognised and finding an investment partner was key to improving the offer and the management of Pendarren as well as reducing the subsidy to the Council in the short term and continuing to deliver activities from the facility in the future.</p> <p>RESOLVED</p> <ul style="list-style-type: none"> i. That Option 1 be implemented immediately in partnership with the Friends of Pendarren to reduce the subsidy in 2015/16; ii. That Option 3; to agree that the Council goes 'out to market' to procure an external partner organisation through a leasing arrangement for the provision of Outdoor Education at Pendarren House to eradicate the subsidy from 2016 be agreed, and this matter be brought back to Cabinet for a final decision once the marketing exercise has been completed. <p>Alternative Options considered The feasibility report draws out four options for the Council to consider: retaining the status quo, establishing Pendarren as an independent trust, procuring an external partner organisation to manage Pendarren and consideration of closure with sale of the site.</p> <p>Reasons for Decision The Cabinet has agreed a proposed saving of £220k from Pendarren House in 2016-17 as part of the Medium Term Financial Strategy linked to Priority 1 of the Corporate Plan.</p>	
<p>CAB852.</p>	<p>PROPOSED SCHOOL EXPANSIONS</p> <p>The report was introduced by the Cabinet Member for Children and Families and sought a final decision on whether or not to permanently expand Bounds Green Infant and Junior School and St Mary's Infant and Junior School.</p> <p>The Leader recognised that both schools were well led and thanked Jenny Duxbury, Head of Education Services, for her work particularly on the school expansions projects.</p> <p>RESOLVED</p> <ul style="list-style-type: none"> i. That the views, opinions and evidence received be noted in response to the representation period carried out between 9 January and 5 February 2015 on the statutory notices published to permanently expand the following schools by one form (30 pupils) of entry each: Bounds Green Infant and Junior School N11 St Mary's CE 	

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Primary School N8;

- ii. That the following be noted:
 - Analysis of the views, opinions and evidence of the representations received;
 - Analysis of other factors including the demand for and supply of reception places in the borough, with particular reference to the demand for and supply of places in Planning Application 2 and Planning Application 5;
 - The projections for school rolls in our borough for up to ten years ahead and based on actual and projected birth rates;
- iii. That, in considering 1 and 2 above, the proposals be approved without modification (Stage 3 of the statutory steps outlined in the Department for Education's statutory Guidance¹) the expansions of Bounds Green Infant and Junior School N11 and St Mary's CE Primary School N8; and
- iv. That implementation of the proposals to commence, noting that work on the design of how the additional form of entry will be delivered on-site at each school is ongoing and that planning permission will be sought as required.

Alternative options considered

This report seeks a final decision on the permanent expansion of Bounds Green Infant and Junior School N11 and St Mary's CE Primary School N8. Previous reports (July 2013 and 2014 and a Cabinet member signing report dated 11 December 2014) have set out why additional school place are required in these areas of the borough and why these specific schools were identified for consultation. The identified reports summarise the results of the pre-statutory consultation carried out between September and November 2014.

The Education Act 2011 changed the arrangements for establishing new schools and introduced section 6A (the academy/free school presumption) to the Education and Inspections Act 2006. Local authorities are not able to set up new schools in this way and there are currently no known free school providers proposing a school in this area. Any proposals would be subject to central government approval and subject to a site being identified.

Reasons for Decision

This decision has been made to ensure that there will be future sufficiency of school places in identified areas of demand. The schools are identified as best meeting the School Place Planning Principles. The projected demand has been balanced with the views of those who responded to periods of consultation and representation with local stakeholders.

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<p>CAB853.</p>	<p>RIVERSIDE SCHOOL, ART AND MUSIC, AWARD OF CONTRACT FOR PHASE 2</p> <p>The report was introduced by the Cabinet Member for Children and Families and requested approval to award a contract for the construction of Art and Music curriculum facilities at Riverside Special School.</p> <p>RESOLVED</p> <p>That approval be given to the appointment of MBS Contracting Services Ltd in the amount of £877,427.45 for a contract period of 20 weeks to allow for delivery of the project by October 2015.</p> <p>Alternative options considered The authority procured the contractor via Constructionline. The authority considered use of LHC School and community building framework for award of this contract. Upon consideration, the LHC framework was considered not suitable for this size of project. The authority also considered the iESE contractors framework. This was unsuitable due to the predicted value of the contract being less than £1m.</p> <p>Reasons for Decision To complete the construction of art and music facilities at Riverside school to ensure continuing delivery of an important curriculum area and to enable the project to move forward within critical timescales.</p>	
<p>CAB854.</p>	<p>FUTURE OPTIONS FOR THE USE OF LARKSPUR CLOSE</p> <p>The Cabinet Member for Housing and Regeneration introduced the report updating on options, based on residents' needs and preferences, for the future use of Larkspur Close, to re-designate the sheltered housing scheme for older people as a Community Good Neighbour Scheme and begin consultation with stakeholders.</p> <p>RESOLVED</p> <ul style="list-style-type: none"> i. That Larkspur Close be re-designated as a Community Good Neighbour Scheme in accordance with the approach set out in paragraphs 5.17 to 5.33 of the report; ii. That consultation with residents, stakeholders and affected staff be undertaken and an agreed approach implemented, with final approval of the support model and charges delegated to the Chief Operating Officer in consultation with the Lead Member for Housing & Regeneration; and iii. That the exclusion of Larkspur Close from the Decent Homes programme be removed so that the scheme is eligible for inclusion in the future programme. <p>Alternative Options Considered A range of options were considered by Cabinet in 2011 and a preferred</p>	

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	<p>option determined, with other options ruled out. The preferred option of seeking a partner to acquire Larkspur Close and continue to operate it as a sheltered scheme was pursued, as set out in the report. The ruled out options have not been reconsidered.</p> <p>Reason for Decision The preferred option identified by Cabinet in December 2011, to seek a partner to acquire Larkspur Close and continue to operate it as a sheltered scheme, has not been achieved.</p> <p>A decision is needed on the future use of Larkspur Close in the light of this, in order that progress can be made with the designation and use of the scheme and the continued provision and development of appropriate support to residents.</p>	
CAB855.	<p>MINUTES OF OTHER BODIES</p> <p>RESOLVED</p> <p>That the minutes of the following bodies be noted:</p> <p>Corporate Parenting Advisory Committee 8 December 2014 Leader Decision - 13 February 2015 Cabinet Member Signing – 17 February 2015 Leader Decision – 19 February 2015 Cabinet Member Decision 3 March 2015</p>	
CAB856.	<p>SIGNIFICANT AND DELEGATED ACTIONS</p> <p>RESOLVED</p> <p>That the significant and delegated actions taken by officers during February 2015 and the beginning of March 2015 be noted.</p>	
CAB857.	<p>NEW ITEMS OF URGENT BUSINESS</p> <p>None.</p>	
CAB858.	<p>EXCLUSION OF THE PRESS AND PUBLIC</p> <p>That the press and public be excluded from the remainder of the meeting as the items below contain exempt information, as defined under paragraph 3, part 1, and schedule 12A of the Local Government Act 1972.</p>	
CAB859.	<p>RELOCATION OF ASHLEY ROAD DEPOT TO MARSH LANE AND DISPOSAL OF LAND AT ASHLEY ROAD DEPOT</p> <p>As per item 842 above.</p>	

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CAB860.	RIVERSIDE SCHOOL, ART AND MUSIC, AWARD OF CONTRACT FOR PHASE 2 As per item 853 above.	
CAB861.	NEW ITEMS OF EXEMPT URGENT BUSINESS None.	

The meeting ended at 19:50 hrs

COUNCILLOR CLAIRE KOBER

Chair